

### Appendix 3 – The movement of risk scores over time

	2010 Score			2009 Score	2008 Score	2007 Score
	Probability	Severity	Total	Total	Total	Total
Impact of the recession	6	4	24	24	9	-
Using resource effectively	6	4	24	16	12	12
Failure to collaborate with partners	5	4	20			
Modernising our schools	5	4	20	20	20	16
Remodelling adult social care	5	4	20	20	12	15
Implementing a new pay and grading structure	5	4	20	N/A	N/A	N/A
Managing staffing costs	N/A	N/A	N/A	20	16	N/A
Supporting vulnerable children	4	4	16	16	16	16
Maintaining infrastructure	4	4	16	16	16	16
Reconfiguring leisure services	4	4	16	16	12	12
The Impact of homelessness	5	3	15	N/A	N/A	N/A
Maintaining strong working relationships	N/A	N/A	N/A	12	12	12
Supporting regeneration	4	3	12	12	9	12
Potential negative impact on educational attainment	4	3	12	N/A	N/A	N/A
Disposing of waste	3	4	12	12	9	4
Making difficult political decisions	N/A	N/A	N/A	6	6	N/A